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January 15, 2021

Daniel R. Miller, Esquire daniel.r.miller@klgates.com

T 412 355 8688 F 412 355 6501

Kappa Kappa Psi National Honorary Band Fraternity National Committee on Nominations PO Box 849 Stillwater. OK 74076

Brothers of the National Committee on Nominations,

Thank you for this opportunity to submit my name and qualifications for consideration as a candidate for the Kappa Kappa Psi Board of Trustees. I enthusiastically offer myself as a candidate for a position on this board because I believe that, by acting as effective stewards of Kappa Kappa Psi's financial interests, institutional purposes, and highest values, our Board of Trustees can help to secure a more cohesive brotherhood and a more successful fraternity. Our colleges, communities, nation, and world are experiencing turmoil and tragedy that none of us could have foreseen fully when we last assembled for a National Convention in Stillwater, Oklahoma. In light of these events, we are called upon, as individuals and as a fraternity, to do more, to work harder, to be better, and to strive higher. If elected to the Kappa Kappa Psi Board of Trustees, I would work to support our fraternity through efforts to center its members' focus on their important role as fiduciaries for Kappa Kappa Psi's interests, values, and successful future. I would also stand ready to serve as a resource for the fraternity and its leadership by leveraging my past fraternal involvement, my legal education and background, and my other experiences related to non-profit board service.

I confirm that I meet the basic qualifications for a member of the Kappa Kappa Psi Board of Trustees. At the 2021 National Convention, I will be forty-two years of age. I believe that I am capable of representing our fraternity under all ordinary conditions, and I am willing and able to devote the necessary time to perform the duties of this position, including attendance and service at the 2021, 2023, and 2025 National Conventions. As shown by the educational background outlined in my professional résumé, I have completed more than four years of college, and I have cultivated a practice of law that demands sound legal judgment and considerable technical proficiency.

Since my initiation on February 13th, 1997 as a brother of the Omicron Chapter of Kappa Kappa Psi at West Virginia University, I have sought ways to further our fraternity and its mission. While an active brother, I served two terms as Chapter Parliamentarian and led my chapter's development of a successful bid to host the 2000 Northeast District Convention. I then served as Host Chapter Chair for that convention, at which I was elected as Northeast District Secretary-Treasurer. After graduating, I became a committed Life Member of Kappa Kappa Psi through participation at various District and National Conventions and work with other alumni brothers (including my wife Kelly (Hooper) Miller, also a Life Member of the Omicron Chapter) to establish the Omicron Alumni Association, a local alumni association that supports the active Omicron Chapter of Kappa Kappa Psi and the bands at West Virginia University.

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Kelly and I later served together as the colony advisors for the group of students that formed the Nu Gamma Chapter of Kappa Kappa Psi at Robert Morris University in 2012. As proud former members of "The Pride of West Virginia" Mountaineer Marching Band at West Virginia University, Kelly and I have continued to participate in the West Virginia University Alumni Band since graduation.

More recently, I have served our fraternity and its alumni through membership on the Kappa Kappa Psi Alumni Association Board of Directors ("AABOD"). In 2015, I was appointed by the Kappa Kappa Psi Board of Trustees as a member of the AABOD, for which I initially served as the Administrative Director. In this role, I helped to develop internal guidelines and practices to improve the AABOD's operations and accountability, to track the income and expenditures of the Kappa Kappa Psi Alumni Association over the biennium, and to draft and propose the alumni association's first Constitution, which was adopted at the 2017 National Convention.

At the close of the 2017 National Convention, I became the Chair of the AABOD, a role that proved challenging, rewarding, humbling, and inspiring. I simply can not overstate the thrill of being able to help our alumni, life, and honorary brothers find new ways to maintain their sense of connection to Kappa Kappa Psi. At the start of the 2017-2019 biennium, I framed a set of twelve ambitious goals for the Kappa Kappa Psi Alumni Association, and these goals helped our alumni association to grow and develop with a clear vision and a means of accountability. Together with the other AABOD members, I helped to launch a number of new initiatives, including the Max Mitchell Grant Program for National Intercollegiate Band Musicians, the Brent Cannon Music Education Alumni Achievement Award, a structured series of alumni-centered programming at each District Convention, a new pilot mentorship program, and an emerging partnership with the Association of Concert Bands ("ACB"). Also, I helped to lead the AABOD's efforts to support new local alumni associations, to broaden communications with members through social media and a revitalized Encore newsletter, and to make our alumni association a welcoming home for all alumni, life, and honorary brothers. As the 2019 National Convention approached, I helped to create and implement the candidate review and member voting processes for the first-ever elections to select the members of the AABOD for the 2019-2021 biennium. Since my departure from the AABOD in 2019, I've been so encouraged to see how its current members have continued to work on behalf of the Kappa Kappa Psi Alumni Association for the betterment of its full membership and our broader fraternity.

I believe that these fraternal experiences have offered me considerable insight into the vital work undertaken by the Kappa Kappa Psi Board of Trustees. While Chair of the AABOD, I collaborated closely with the Kappa Kappa Psi Board of Trustees regarding changes to the Alumni Giving Program, and I worked with both the Kappa Kappa Psi Board of Trustees and Tau Beta Sigma Board of Trustees to obtain approval for the Max Mitchell Grant Program for National Intercollegiate Band Musicians. Through these experiences, I learned more about the work performed by our fraternity's Trustees and the vital role they serve within our fraternity's national leadership. Also, as Chair of the AABOD, I served alongside the Chair of the Kappa Kappa Psi Board of Trustees as ex officio, non-voting members of the fraternity's National Council, which allowed me to observe how the Board of Trustees works in conjunction with the national officers of Kappa Kappa Psi.

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If elected to the Kappa Kappa Psi Board of Trustees, I would strive to support its work in three fundamental ways. First, I would leverage my legal background and my experience in serving on the board of directors for a local arts non-profit organization to support the work of the Kappa Kappa Psi Board of Trustees as a fiduciary body for the fraternity. By helping all Trustees to understand and fulfill their duties of care and loyalty to Kappa Kappa Psi in a manner consistent with the legal requirements, expectations, and best practices associated with those duties, I can assist our fraternity in striving for the highest in terms of its internal governance practices. Second, I would serve as a resource for other components of our fraternity's national leadership. The Kappa Kappa Psi Board of Trustees is charged with providing input, upon the request of other components of the fraternity's national leadership, regarding issues of national policy and internal problems. I believe that, through my legal experience regarding litigation, risk mitigation, cyber-threats, data privacy, records management, and information governance, my insights on these and other topics would be helpful to Kappa Kappa Psi's national leadership as it makes important decisions. Third, I would rely on the lessons I have learned through years of fraternal involvement to support the efforts of the Board of Trustees with regard to strategic and long-term planning. I believe that all such efforts should be coordinated closely with the other components of our fraternity's national leadership team and should be guided at all times by a steady focus on Kappa Kappa Psi's core values.

The Kappa Kappa Psi Board of Trustees is entrusted with a unique role in our fraternity's national leadership. Its members serve as caretakers for our fraternity's future success by ensuring that it operates in a steady, sustainable, and successful manner. I seek election to this board because of a desire to help our fraternity continue its growth and improvement as it builds a brotherhood that can thrive for centuries to come. While the events of the past year have challenged us all and have hurt so many of us so deeply, I know that Kappa Kappa Psi will withstand them. My fervent hope is that our fraternity enters the coming biennium with a renewed sense of purpose, vigor, and appreciation for the boundless potential of our brotherhood and each brother.

It will always be the highest honor to have been selected to serve as a brother of Kappa Kappa Psi, and I appreciate your consideration of my candidacy for this position. While my candidacy is focused on a position on the Kappa Kappa Psi Board of Trustees, I am open to nomination to other roles in the service of our brotherhood.

My fraternal résumé, professional résumé, biographical statement, campaign statement, letters of recommendation, and photograph are included with this cover letter. Please let me know if I can provide any further information.

AEA.

Daniel R. Miller, Esq.

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BRIEF BIOGRAPHICAL STATEMENT

Daniel R. Miller is a Life Member of Kappa Kappa Psi and served as the Chair of the Kappa Kappa Psi Alumni Association Board of Directors ("AABOD") from 2017 to 2019. Professionally, Daniel is a Partner in the e-Discovery Analysis & Technology ("e-DAT") Group of the international law firm K&L Gates LLP, where he focuses his practice on counseling clients, ranging from small businesses to Fortune 500 companies, on legal record retention requirements and considerations, best practices for records management and discovery response, data privacy and protection, and electronic discovery processes associated with litigation, government investigations, and other legal proceedings. Daniel also serves as the *pro bono* coordinator of the Pittsburgh office of K&L Gates. In this role, Daniel supervises and coordinates the *pro bono* efforts of dozens of attorneys while focusing his own *pro bono* work on the representation of indigent clients seeking final Protection from Abuse ("PFA") orders.

While a student at West Virginia University, Daniel enjoyed five years playing trumpet, flugelhorn, and mellophone in "The Pride of West Virginia" Mountaineer Marching Band. On February 13, 1997, Daniel was initiated as a brother of the Omicron Chapter of Kappa Kappa Psi at West Virginia University. While an active brother, Daniel served two terms as Chapter Parliamentarian. He also led the Omicron Chapter's development of a successful bid to host the 2000 Northeast District Convention at West Virginia University, and he served as Host Chapter Chair for that convention. At this convention, Daniel was elected as Northeast District Secretary-Treasurer.

Daniel graduated *magna cum laude* from West Virginia University in 2002 with five undergraduate degrees, including a Bachelor's of Science degree in Biology and Bachelor's of Arts degrees in English, History, Geography, and Liberal Arts & Sciences. Daniel then earned his Juris Doctorate in Law from the University of Virginia in 2006, where he served as Editor-in-Chief of the *Virginia Journal of Social Policy and the Law*. After obtaining his law degree, Daniel moved to the Pittsburgh area to practice at K&L Gates.

Since moving to Pennsylvania, Daniel has remained engaged with our fraternity. Along with his wife Kelly (Hooper) Miller (also a Life Member of the Omicron Chapter), Daniel helped to establish in 2008 the Omicron Alumni Association, a local alumni association that supports the active chapter of Kappa Kappa Psi and the bands at West Virginia University. Daniel and Kelly also served as the colony advisors for the group of students that formed the Nu Gamma Chapter of Kappa Kappa Psi at Robert Morris University in 2012.

In 2015, Daniel was appointed by the Kappa Kappa Psi Board of Trustees as a member of the AABOD, for which he initially served as the Administrative Director. In this role, Daniel helped to develop internal guidelines and practices to improve the AABOD's operations and accountability, to track the income and expenditures of the Kappa Kappa Psi Alumni Association over the biennium, and to draft and propose the alumni association's first Constitution, which was adopted at the 2017 National Convention.

At the close of the 2017 National Convention, Daniel was installed as the Chair of the AABOD. At the start of the 2017-2019 biennium, Daniel framed a set of twelve ambitious goals for the Kappa Kappa Psi Alumni Association, and these goals served as the foundation for the alumni association's growth and development over the past months. In particular, Daniel worked with the other AABOD members to launch a number of new initiatives, including the Max Mitchell Grant Program for National Intercollegiate Band Musicians, the Brent Cannon Music Education Alumni Achievement Award, a structured series of alumni-centered programming at each District Convention, a new pilot mentorship program, and an emerging partnership with the Association of Concert Bands ("ACB"). Also, Daniel led the AABOD in its support of new local alumni associations, its broadened communications with members through social media and a revitalized *Encore* newsletter, and its work to make our alumni association a welcoming home for all alumni, life, and honorary brothers. Daniel also developed and implemented the candidate review and member voting processes for the first-ever elections to select members of the AABOD for the 2019-2021 biennium.

Beyond his fraternity and professional work, Daniel also works in other ways to better his communities. For over a decade, Daniel has served as the Secretary of the Board of Directors of the Strand Theater Initiative, a non-profit organization that owns and operates (nearly exclusively through the efforts of unpaid volunteers) a theater and adjoining café in Zelienople, a small town north of Pittsburgh. Daniel also acts as a volunteer mentor for the African American Achievement Trust Collective Focus, a work project founded by the Urban League of Greater Pittsburgh to enhance the educational outcomes of the area's African American youth.

Daniel and Kelly have been married nearly seventeen years, and they live in Sewickley, Pennsylvania with their three children, (Beatrix (11), Harris (9), and Dahlia (7)) and their dog Miles.

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CAMPAIGN STATEMENT KAPPA KAPPA PSI BOARD OF TRUSTEES

Brothers of Kappa Kappa Psi,

It is with great hope and enthusiasm that I announce my candidacy for the Kappa Kappa Psi Board of Trustees. My life has been changed for the better through my experiences in our fraternity, and I have learned so much from the outstanding brothers I have encountered, including older brothers who have mentored me and younger brothers who have inspired me. These experiences and brothers have shown me repeatedly that Kappa Kappa Psi serves as a positive force in the lives and communities of our brothers, that our fraternity's continued improvement is made possible through our commitment to each other, and that our worthy purposes and values offer us a path toward greater understanding, achievement, and harmony. If selected to serve on the Kappa Kappa Psi Board of Trustees, I would use my past fraternal involvement, my legal education and background, and my other relevant experience to support our fraternity and its brothers as their follow this path toward a successful and sustainable future.

The Board of Trustees as a Fiduciary Body for Kappa Kappa Psi

The Kappa Rappa Psi Board of Trustees is assigned with the important responsibility of ensuring that all component parts of the fraternity are functioning at the national level. In this way, the members of the Kappa Kappa Psi Board of Trustees act as fiduciaries for our fraternity.

As fiduciaries, each member of the Board of Trustees owes a duty of care to the fraternity. In light of this duty of care, the trustees are required to be knowledgeable regarding the affairs of the corporation, to exercise independent judgment and prudence in their role as trustees, and to take actions on the basis of what they believe are the organization's best interests. Also, as fiduciaries, each member of the Board of Trustees owes a duty of loyalty to the fraternity. This duty of loyalty places limitations and requirements on the trustees with regard to known or potential conflicts of interest, creates an obligation for trustees to report particular opportunities to the organization, and mandates compliance by trustees with confidentiality obligations.

As an attorney, I am familiar with these fiduciary duties, and I have represented a number of clients in litigation relating to failures of individuals to fulfill these responsibilities. Through my own education and experiences relating to these duties and associated legal disputes, and through working alongside attorneys who specialize in advising non-profit directors of their obligations, I have learned much about the advantages that organizations enjoy when their boards are functioning well and the dangers that organizations face when their board members neglect their fiduciary duties. Also, I have served for over a decade on the board of directors of The Strand Theater Initiative, a local arts non-profit organization. Through this role, I've worked diligently to undertake the duties of care and loyalty through my own involvement with the organization, and I've mentored other directors on how they can satisfy their duties as well.

If elected to the Kappa Kappa Psi Board of Trustees, I would adhere to these duties of care and loyalty strictly as part of my fiduciary responsibilities to our fraternity. I would also share guidance and insight derived from my legal and prior non-profit leadership experience with the other trustees so we could all work with resolve toward the satisfaction of these crucial duties. In order to facilitate accomplishment of these fiduciary duties and improve transparency in our fraternity's governance, I would also recommend adoption and implementation of written policies related to these fiduciary duties, including policies related to conflicts of interest and the maintenance of confidentiality.

The Board of Trustees as a Resource for Other Components of the Fraternity's National Leadership

The Kappa Kappa Psi Board of Trustees is also charged with considering issues of national policy (including issues related to alumni affairs, public relations, and legal matters) and internal problems of the Fraternity when such issues and problems are referred to the board by either the fraternity's National Council or its Alumni Association's Board of Directors ("AABOD"). In this respect, the members of the Kappa Kappa Psi Board of Trustees do not act as a second National Council or as a replacement for the AABD. Instead, this board and its members serve as resources of insight, knowledge, perspective, and guidance for the other components of our fraternity's national leadership as they act within their respective scopes of work.

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Through my four years of service as a director of the AABOD (including my role as AABOD Chair during the 2017-2019 biennium), I have firsthand experience in how these different components operate within the bounds of their distinctive authorities and how they collaborate for the betterment of our brotherhood. As AABOD Chair, I collaborated closely with the Kappa Kappa Psi Board of Trustees regarding changes to the Alumni Giving Program, and I worked with both the Kappa Kappa Psi Board of Trustees and Tau Beta Sigma Board of Trustees to obtain approval for the Max Mitchell Grant Program for National Intercollegiate Band Musicians. Through these experiences, I learned more about the work performed by our fraternity's Trustees and the vital role they serve within our fraternity's national leadership. While AABOD Chair, I served alongside the Chair of the Kappa Kappa Psi Board of Trustees as *ex officio*, non-voting members of the fraternity's National Council, which allowed me to observe how the Board of Trustees works in conjunction with the national officers of Kappa Kappa Psi.

In light of my past work for the fraternity and my other experiences as an attorney and a non-profit board member, I believe that my election to the Kappa Kappa Psi Board of Trustees would enhance the board's ability to provide helpful guidance and advice to the Kappa Kappa Psi National Council and the AABOD regarding issues and problems affecting our fraternity at the national level. My prior fraternal involvement with the AABOD and the National Council affords me with a seasoned perspective from which to offer such counsel. Also, I would always seek to draw upon my friendships, connections, and interactions with brothers throughout my decades as a brother of Kappa Kappa Psi in order to find ways to ensure that as many diverse voices as possible are echoed by my own when providing this advice to other components of our national leadership. Furthermore, my legal education, training, and background, including my significant experience in litigation, risk mitigation, cyber-threats, data privacy, records management, and information governance, would offer a unique viewpoint from which the Kappa Kappa Psi Board of Trustees could draw when formulating such counsel. As an attorney, developing informed advice in response to requests from clients is a cornerstone of my practice, and I would greatly appreciate the chance to offer similar guidance for the benefit of Kappa Kappa Psi.

As brothers, we should always strive to support each other in the furtherance of our fraternity's purposes. This obligation is highlighted through the oaths we take during our ceremonies for installing officers. If elected to the Kappa Kappa Psi Board of Trustees, I would welcome opportunities to serve our brotherhood by presenting guidance to the fraternity's National Council and the AABOD, as it would align with both these ceremonial oaths that we make and the values of the professional calling that I pursue.

The Board of Trustees as a Values-Driven Strategic Planning Body

Much of the recent work of the Kappa Kappa Psi Board of Trustees has focused on issues related to strategic planning, including the fraternity's investments, its approach to the solicitation and acceptance of financial contributions, and other topics related to Kappa Kappa Psi's long-term success. These focuses align with the objectives of many non-profit boards, and they highlight the need for our fraternity to have a steward charged with safeguarding its long-term values and mission and with preserving the organization's assets against waste and abandonment.

In my work as AABOD Chair during the 2017-2019 biennium, I helped develop internal practices to prevent unnecessary spending, to maximize the utility of each dollar donated to the Kappa Kappa Psi Alumni Association by its members, and to increate the financial transparency of that organization. Because of the AABOD's attention to these issues, the Kappa Kappa Psi Alumni Association was able to implement new programs during that time and still end the biennium in the unique position of having thousands of dollars in hand and ready to fund even more new initiatives. If elected to the Kappa Kappa Psi Board of Trustees, I would bring the same energy to our fraternity's long-term financial planning as I sought ways to preserve its strong financial position and to insulate it from future risk.

I believe that the most valuable assets of our fraternity are its brothers. Therefore, preserving these assets to the advantage of Kappa Kappa Psi's continued success requires actions to promote the growth, development, and success of all of our brothers, both as individuals and within their chapters, alumni associations, districts, and our National Chapter. At the national level, the decisions about these actions appropriately rest in the hands of the members of the Kappa Kappa Psi National Council. If elected as a member of the Kappa Kappa Psi Board of Trustees, I would offer guidance regarding such actions at the prompting of the National Council, and I would help to gather and present information regarding the fraternity's long-term financial condition and how such actions relate to that condition.

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In every action I would take as a member of the Kappa Kappa Psi Board of Trustees, I would focus on the fundamental values of honor, integrity, respect, and loyalty that inform how our brotherhood embraces its purposes. The ability of our fraternity to endure is indelibly linked to its commitment to these values, and I believe that the decisions of our organization should always be guided by them. Regardless of the context of Kappa Kappa Psi's operations, I believe that these values must remain paramount and precede any short-term gains in terms of importance. Therefore, if elected to the Kappa Kappa Psi Board of Trustees, I would endeavor to make its work, including its work regarding strategic planning, driven by our fraternal values in all respects.

Striving Still Higher

The Kappa Psi Board of Trustees is entrusted with a unique role in our fraternity's national leadership. Its members serve as caretakers for our fraternity's future success by ensuring that it operates in a steady, sustainable, and successful manner. I enthusiastically offer myself as a candidate for a position on this board because I believe that, by acting as effective stewards of Kappa Kappa Psi's financial interests, institutional purposes, and highest values, our Board of Trustees can help to secure a more cohesive brotherhood and a more successful fraternity.

Our colleges, communities, nation, and world are experiencing turmoil and tragedy that none of us could have foreseen fully when we last assembled for a National Convention in Stillwater, Oklahoma. In light of these events, we are called upon, as individuals and as a fraternity, to do more, to work harder, to be better, and to strive higher. While the events of the past year have challenged us all and have hurt so many of us so deeply, I know that Kappa Kappa Psi will withstand them. My fervent hope is that our fraternity enters the coming biennium with a renewed sense of purpose, vigor, and appreciation for the boundless potential of our brotherhood and each brother. In this way, our fraternity can strive still higher.

It will always be the highest honor to have been selected to serve as a brother of Kappa Kappa Psi, and it is a special honor to present myself as a candidate for your consideration.

AEA, Daniel Miller Life Member, Omicron (West Virginia University)

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FRATERNAL EXPERIENCE:

Key Achievements with the Kappa Kappa Psi Alumni Association Board of Directors

- Drafted, revised, and presented a constitution, which was reviewed and adopted by the Kappa Kappa Psi Alumni Association members in attendance at the 2017 National Convention
- Steered the development and implementation of the candidacy review and member voting processes for the first-ever elections of the Kappa Kappa Psi Alumni Association Board of Directors preceding the 2019 National Convention
- Worked with incoming and outgoing members of the Kappa Kappa Psi Alumni Association Board of
 Directors to draft a list of goals and action items for the 2017-2019 biennium, consulted with Kappa
 Kappa Psi Alumni Association members and the Kappa Kappa Psi Board of Trustees to improve this
 list, and used this list to measure progress and outcomes throughout this biennium
- Led numerous Kappa Kappa Psi Alumni Association meetings, workshops, and discussion sessions at various district and national conventions, including meetings related to the revision of the Kappa Kappa Psi Alumni Association's Constitution at the 2019 National Convention
- Helped to advance a number of new Kappa Kappa Psi Alumni Association initiatives, including (i) the creation of new committees related to awards and to new revenue generation, (ii) the development of the Max Mitchell Grant Program for NIB musicians, (iii) implementation of the Brent Cannon Music Education Alumni Achievement Award, and (iv) the implementation of alumnicentered programming at every district convention, starting in 2018
- Provided semiannual reports regarding the work of the Kappa Kappa Psi Alumni Association to the Kappa Kappa Psi National Council
- Tracked the Kappa Kappa Psi Alumni Association's income and expenditures over two biennia to develop budgetary projections and to guide its long-term financial goals
- Built consensus among board members regarding internal guidelines and practices, including a
 protocol for internal approval of travel reimbursement in order to promote transparency and
 accountability
- Obtained tax EINs for each local alumni association of Kappa Kappa Psi, thereby enabling these associations to open bank accounts

Fraternal Leadership and Service Positions

- Life Member, 2007 present
- Chair, Kappa Kappa Psi Alumni Association, 2017 2019
- Advisor, Jurisdiction Committee, 2018 Northeast District Convention
- Administrative Director, Kappa Kappa Psi Alumni Association, 2015 2017
- Colony Advisor to the Nu Gamma Chapter, 2010 2012
- Co-Founder, Omicron Alumni Association, 2008
- Advisor, Finance Committee, 2007 Northeast District Convention
- National Convention Delegate, 2002
- Advisor, Joint Convention Site & Publications Committee, 2002 Northeast District Convention
- Northeast District Secretary-Treasurer, 2000 2001
- Omicron Chapter Parliamentarian, 2000 2001
- Northeast District Convention Chair for Host Chapter, 1999 2000
- Northeast District Convention Bid Committee Chair, 1998 1999
- Omicron Chapter Parliamentarian, 1998 1999
- Active Brother, 1997 2002

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Selected Fraternal Presentations

- Chair, Kappa Kappa Psi Alumni Association Business and Constitutional Revision Meetings, 2019
 National Convention
- Panel Moderator, Discussion with College Band Directors, 2019 National Alumni Bands Symposium (held in tandem with the 2019 College Band Director National Association ("CBDNA") Athletic Bands Symposium)
- Panel Participant, National Town Halls at:
 - 2019 Southeast District Convention
 - o 2019 Midwest District Convention
 - o 2019 Southwest District Convention
 - 2019 Northeast District Convention
 - o 2018 Southeast District Convention
 - o 2018 North Central Convention
 - 2018 Northeast District Convention
- Co-Host, Alumni Town Halls at:
 - o 2019 Southeast District Convention
 - o 2019 Midwest District Convention
 - 2019 Southwest District Convention
 - 2019 Northeast District Convention
 - o 2018 Southeast District Convention
 - o 2018 North Central Convention
 - o 2018 Northeast District Convention
- Presenter, Workshop on Transitioning to Alumni Status, 2019 Southwest District Convention
- Presenter (with Greg Boike), Workshop on "Road to Wisdom" for Alumni, 2018 Southeast Convention
- Presenter, Workshop on "Road to Wisdom" for Alumni, 2018 North Central Convention
- Presenter, Workshop on Team Building with Mindfulness, 2018 Northeast District Convention
- Presenter (with Marco Krcatovich and Nic Rorrer), Workshop on "Road to Wisdom" for Alumni, 2018 Northeast Convention
- Business Meeting Facilitator, Kappa Kappa Psi Alumni Association Business Meetings, 2017
 National Convention
- Panel Member (with Shi Ya Ni and Ed Savoy), Workshop on Transitioning to Alumni Status, 2017
 National Convention
- Presenter, Workshop on Bidding for Southwest District Convention, 2017 Southwest District Convention
- Presenter, Workshop on Team Building with Mindfulness, 2017 Western District Convention Presenter, Workshop on Bidding for Northeast District Events and Publications, 2017 Northeast District Convention
- Presenter, Workshop on Financial "Scrapbooking" and Recordkeeping, 2016 Western District Convention
- Presenter, Workshop on Digital Identity Considerations and Risks, 2016 Northeast District Convention
- Presenter, Workshop on Successful Employment Interviews, 2015 National Convention

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EMPLOYMENT:

K&L Gates LLP, Pittsburgh, Pennsylvania

Partner, March 2015 - present; Associate, September 2006 - February 2015; Summer Associate, Summer 2005

- Advising clients ranging from small businesses to Fortune 500 companies in matters involving
 complex records preservation and collection issues, litigation holds, electronic discovery in complex
 civil litigation and government investigations, and records management and retention policies, as well
 as issues related to intellectual property and antitrust law.
- Leading the Pittsburgh office's *pro bono* efforts, particularly with regard to the representation of indigent clients seeking final Protection from Abuse ("PFA") orders.
- Serving as firm representative on the Administrative Board of the Pittsburgh Pro Bono Partnership, a collaboration of local corporate legal departments, law firms, and non-profit organizations that works to increase pro bono legal services to the greater Pittsburgh community.
- Acted as a member of the Local Rules Advisory Committee for the Federal District Courts of the Western District of Pennsylvania.

Duquesne University, Pittsburgh, Pennsylvania

Adjunct Faculty, January 2012 – March 2019

• Taught courses on electronic discovery and civil procedure with the university's Paralegal Institute.

Chief Judge Irene Keely, Northern District of West Virginia, Clarksburg, West Virginia

Intern, June 2004 – August 2005

• Aided Judge Keely in drafting legal memoranda and orders, conducting legal research, and preparing for pre-trial scheduling and status conferences.

Appalachian Center for Law in the Public Interest, Morgantown, West Virginia

Volunteer, September 2003 - May 2004

• Assisted in the preparation of divorce petitions and related documents for indigent clients.

Selected Legal Presentations

- Host and Presenter, Pittsburgh "Friends of E-Discovery" Quarterly Meetings at Western District of Pennsylvania Federal Courthouse, 2017 present
- Panelist, "What Corporate Counsel Must Know About Cybersecurity," at "Cracking the Code: Cybersecurity for Tomorrow" Program Hosted by K&L Gates in Multiple US Cities, 2016
- Panel Moderator, "Information Governance and Data Privacy: A World of Risk," at 2016 Northeast E-Discovery and Information Governance Retreat Hosted by Ing3nious in Brewster, Massachusetts, 2016
- Presenter, "Federal Rule Changes Affect E-Discovery Are You Ready This Time?," CLE Presentations Hosted by K&L Gates in Multiple US Cities, 2015
- Presenter, "Discovery of Social Media: Legal and Practical Considerations," Online CLE Presentation Hosted by K&L Gates, 2015
- Panelist, "Use of E-Discovery Special Masters and E-Mediation," E-Discovery Symposium Hosted by the Pennsylvania Bar Institute and the Allegheny County Bar Association, 2014
- Presenter, "Cyber Threats, Forensics Investigation and Electronic Discovery," CLE Presentation Hosted by K&L Gates in Seattle, Washington, 2012
- Presenter, "Cyber Threats, Forensics Investigation and Electronic Discovery," CLE Presentation Hosted by K&L Gates in Pittsburgh, Pennsylvania, 2011
- Presenter, "E-Discovery: Strategies, Trends and Best Practices," Webinar Presentation Hosted by Ethisphere, 2010

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- Presenter, "Financial Record Retention Policies: Retention Through Destruction," Webinar Presentation Hosted by National Constitution Center Audio Conferences, 2009
- Presenter, "Record Retention For 2010: What Your Company Needs To Know," Audio Conference Presentation Hosted by Progressive Business Audio Conferences, 2009
- Presenter, "E-Discovery Explorers," Presentation at E-Discovery Seminar Hosted by the Pennsylvania Bar Institute in Pittsburgh, Pennsylvania, 2008
- Presenter, "Scenes from an E-Discovery Case," Presentation Hosted by Integrator of New Systems in Pittsburgh, Pennsylvania, 2008

VOLUNTEER EXPERIENCE:

African-American Achievement Trust Collective Focus - The Urban League of Greater Pittsburgh, Pittsburgh, Pennsylvania

Volunteer Mentor, January 2014 - present

• Serving as a mentor for one middle school student each academic year at Pittsburgh Milliones University Preparatory School in the Hill District of Pittsburgh.

The Strand Theater Initiative, Zelienople, Pennsylvania

Board Secretary, May 2008 - present

• Acting as secretary and member of the board of directors for a non-profit that owns and operates a theater and arts venue and adjoining café in a small town north of Pittsburgh.

EDUCATION:

University of Virginia School of Law, Charlottesville, Virginia

J.D., 2006

- Transferred after first year at West Virginia University
- Virginia Journal of Social Policy and the Law, Editor-in-Chief
- Virginia Journal of Law and Technology, Senior Editor
- William Minor Lile Moot Court Board, Quarterfinal Round Presiding Justice
- Saul Lefkowitz Moot Court Competition Team, Member
- University of Virginia Law Partners, Social Chair

West Virginia University College of Law, Morgantown, West Virginia

Completed First Year, 2003-2004

- Selected for West Virginia University Law Review
- WVU College of Law Class of 2006, Vice-President
- Public Interest Advocates, President

West Virginia University, Morgantown, West Virginia

B.S. (Biology), B.A. (English), B.A. (Geography), B.A. (History), and B.A. (Liberal Arts & Sciences), 2002

- Magna cum laude, University Honors Scholar, and Neil S. Bucklew Scholar
- James Paul Brawner Expository Writing Award
- Gamma Theta Upsilon, National Geography Honorary, Chapter President
- The Pride of West Virginia, Mountaineer Marching Band, Member



January 7, 2021

Brothers:

I am humbled and privileged to write this letter of recommendation for Daniel Miller to serve on the Board of Trustees for Kappa Kappa Psi. I believe you will find Daniel a valuable leader within our Fraternity and genuinely worthy of this office.

As a Kappa Kappa Psi brother, I have had the great joy of meeting thousands of brothers throughout the country. While we all share similar ideals, such as a love for band, each of us has our own personality and drive. I cannot adequately express in words how much Daniel has impressed me as a leader within our Fraternity. I first met Daniel when he was appointed to the Kappa Kappa Alumni Association Board of Directors. It was quickly apparent that he was an individual that was driven to see Kappa Kappa Psi succeed at all levels.

The Board of Trustees' significant role is to serve as a representative body of the corporation for Kappa Kappa Psi. Those duties consist of considering issues of national policy, alumni, public relations, legal matters, and internal problems of the Fraternity, which are referred to it by the National Council or Alumni Association Board of Directors. Daniel's fraternal experiences lend themselves to completing these duties with responsibility, integrity, and fidelity, especially since Daniel has served as the Alumni Association Board of Directors Chairperson and has served as a national council member. Further, Daniel's professional experiences fill a professional area that is currently lacking on our Board of Trustees. As a current attorney with one of the world's largest law firms, Daniel has experiences that would aid the Board of Trustees in their work. Currently, no Board of Trustees member has a legal background.

Additionally, Daniel understands the office's duties and is eager to help continue to push the Kappa Kappa Psi in a positive direction. He has outlined focus areas for the Board of Trustees, including transparency in our Fraternity's internal practices, and reviewing and supporting the Fraternity's work as an employer, investor, and financial steward. He will use his legal experience and previous experience on another non-profit arts organization to ensure our corporate obligations are completed in a manner that is representative of our values as a Fraternity.

I do not doubt that Daniel Miller is an ideal fit for the Kappa Fsi Board of Trustees. Our Fraternity's continued success relies on the dedication of Brothers such as Daniel, and I am confident that he will continue to be a worthy example of Brotherhood and Leadership within Kappa Fsi.

AEA, Sack Lee

Jack Lee. Ed.D.

Past National President

Board of Trustees



Dear Brothers of the Nominations Committee,

It is my pleasure to be writing this letter of recommendation for Mr. Daniel Miller in his pursuit of a seat on the Kappa Kappa Psi Board of Trustees for the 2021-2023 biennium. I have known Mr. Miller and worked with him on the National Leadership Team for the past four years. During this time, he has demonstrated above all else the qualities and ideals we strive to embody as Brothers through a variety of roles and positions within our Fraternity. His professionalism, extensive legal knowledge, participation in our National Council as the Chair of the Alumni Association Board of Directors, and willingness to learn and adapt make him an ideal candidate for the Board of Trustees.

In my role as a Governor, I have seen Mr. Miller's extensive legal knowledge and background from his career as a lawyer, shape our long-term planning and conversations. As a Trustee, this is paramount as the day to day business of this group is to protect and safeguard our long term interests as a corporation—fiscally, operationally, and legally. Mr. Miller makes these types of topics accessible; his skill in explaining complex matters in a comprehensible way will aid him in not only bringing valuable insight to the conversation and decision making process, but also this will make him an asset in the publicizing of decisions and their impact on our organization.

Mr. Miller has held a variety of positions within our Fraternity that have given him unparalleled perspective into our operations. From sitting in National Council meetings, overseeing the creation of bylaws governing the Alumni Association, to organizing social events like Picnic on the Mall, he has participated in nearly every level of our Fraternity from Active to Alumnus. Combined with his legal training, Mr. Miller demonstrates a perspective representing an important intersection of systemic knowledge of our organization and how to navigate and leverage it to protect our assets and interests in the long term for all groups and demographics.

Most importantly I can see that many of the qualities and attributes Mr. Miller possesses are all built upon the foundation of a willingness to learn and adapt, as well as to reflect on his personal performance. These key qualities signify to me that he will work hard to improve his process and add to his knowledge to remain an integral part of the Board.

Overall, through a variety of challenges in his leadership journey, Mr. Miller has been an overwhelmingly positive presence and strives for the highest in his responsibilities to our Brotherhood.

After careful consideration of Mr. Miller's abilities and qualifications, I believe that his exemplary character and highest demonstration of the core values of our Brotherhood, combined with his expansive professional knowledge, make him the ideal candidate for the role of Trustee. If you have any further questions I may be reached by email at charleneronne@kkpsi.org or by cell phone at (310) 560-1653. Thank you for your time and consideration in this matter and for serving diligently on this committee.

AEA, Charles a. Rone

Charlene A. Ronne

Western District Governor

Kappa Kappa Psi- Life Member

Western District President 2011-2012

I. Lee Burke Student Achievement Award winner, 2012

January 6, 2021

Kappa Kappa Psi, National Honorary Band Fraternity

National Committee on Nominations

PO Box 840

Stillwater, OK 74076

Members of the Kappa Kappa Psi National Committee on Nominations,

On behalf of the brothers of Kappa Kappa Psi, allow me to thank you for your continued service to the fraternity as you move forward with this important nomination process. It is one of great importance to the organization's future and one that I know you do not take lightly.

It is with great pleasure that I write to you on behalf of **Daniel R. Miller** as he seeks the office of Kappa Kappa Psi Board of Trustees Member. While I am certain that any other candidates you might be vetting are worthy of your consideration, I do believe that his name will rise to the top as his past service bodes well as a predictor for future success as a member of the Board of Trustees.

I previously served with Daniel on the Kappa Kappa Psi Alumni Association Board of Directors from his appointment in 2015 until 2019. He is submitting materials that list his fraternal and personal achievements, so I will not repeat them here. I would rather speak to the brother that I have come to know Daniel Miller to be during our time together.

Simply put, Daniel gets things done. He does not just talk about the issues or ideas, he follows through. His ability to track and remember vast amounts of details over numerous projects is unlike any other person with whom I have ever served in any capacity, not just Kappa Kappa Psi. Certainly, his intelligence helps him to do this, but I have come to learn and understand that this personal trait is truly more tied into his caring character as a brother and as a person. He cares about others and that is why he gets things done. There is a tremendous difference in accomplishing goals and meeting standards based on obligation and duty versus doing so out of love and brotherhood.

Now, he is not perfect and I have never seen him walk on water. Quite the contrary, I can bear witness to his ability to listen to others involved in the decision making process, ask pertinent questions of them and respect their opinion to the point that his own thoughts are changed. As chair, he handled the AABOD meetings and discussions in a very professional, yet light-handed way. All members were encouraged to speak, share ideas and debate any and all topics.

Kappa Kappa Psi is an honorary fraternity that has evolved since I became a member in 1984. We are still evolving in order to be relevant, but we must never lose sight of where we have been, what our foundational principles are and where we need to head. Daniel Miller has respect for our past, while living in the present and always looking to the future to determine where we need to go and how we can best make that journey. I also believe that his law background will help navigate the fraternity through some of the social and political issues that we will face in the future.

He has earned my complete faith and trust in his ability to perform the duties of a member of the Kappa Kappa Psi Board of Trustees by his past performance. He has my full support as he pursues this office, but more importantly, he has my extreme appreciation for the brother that he has shown himself to be and I look to him with respect and am grateful that I had the opportunity to work with and be inspired by him.

Fraternally yours.

Brent Cannon, Life Member #2998

Current Member, Kappa Kappa Psi AABOD



Dr. Kathryn D. Kelly MD

Board Certified Internal Medicine Physician

10801 Lockwood Dr. Suite 210, Silver Springs, MD 20901 Office (301) 298-1040- Fax (240) 867-7178

January 13, 2021

To the Nomination Committee of Kappa Kappa Psi:

It is with great enthusiasm that I write to you on behalf of Daniel Miller in support of his candidacy for the Kappa Kappa Psi Board of Trustees. Daniel and I first met in the Spring of 2000 while I was District Treasurer and he was organizing the District Convention at West Virginia University. His leadership and outstanding character were evident from our first interaction: he was personable, kind, organized, persistent, and dedicated. These are all qualities that he has used in reaching his goal of becoming a lawyer, a dedicated husband, and devoted father in addition to his leadership in Kappa Kappa Psi.

Daniel has proven his leadership with the Kappa Kappa Psi Alumni Association Board of Directors in the past, having used his amazing talents to further organize the local Alumni Associations and implement organized Alumni-centered activities for members at District Conventions. Mr. Miller has also worked to develop the Max Mitchell Grant Program for NIB musicians and implement the Brent Cannon Music Education Alumni Achievement Award. I have also been witness to Mr. Miller's personal advocacy for equity and justice and a genuine desire to see truth in a time of turmoil.

Mr. Miller possesses the qualities to make him successful as an Board of Trustees Member and he has proven his leadership in every facet of his life and work with Kappa Kappa Psi. However, Daniel is much more then that. He has all the qualities that make him a good brother: love, compassion, respect, humor, humility, tolerance, and dignity. These are the qualities that make him stand out and will help him connect with our students, Alumni, and leadership.

Therefore, I recommend Daniel Miller without reservation. If any additional information is required, please feel free to contact me at your earliest convenience.

Respectfully Submitted,

Dr. Kathryn Garrett Kelly, MD

Tau Beta Sigma, Past National President

Life Member, Eta Delta Chapter, Howard University

Honorary Member, National Chapter, Kappa Kappa Psi

January 14, 2021

Julie Anne Halter julieanne.halter@klgates.com

T +1 206 370 7882 F +1 206 623 7022

Kappa Kappa Psi National Honorary Band Fraternity National Committee on Nominations PO Box 849 Stillwater, OK 74076

Members of the National Committee on Nominations:

I write this letter of recommendation in support of Daniel Miller's candidacy for the Kappa Kappa Psi Board of Trustees.

As a partner and co-chair of the e-Discovery Analysis & Technology ("e-DAT") practice group at the global law firm of K&L Gates, LLP, I have worked alongside Daniel for the past 14 years. While Daniel is based in our firm's Pittsburgh office and I work in its Seattle office, we have numerous opportunities to collaborate on many client representations, internal practice group projects, and business development initiatives. Over the course of his career, I have been markedly impressed with his progression from junior associate to partner within our practice group and at our firm. I have also been impressed by his balanced judgment, his analytical reasoning, and his attention to detail and preparation, as well as his personal presence, public speaking, and leadership skills. These traits are highly valuable in our legal profession, and no doubt will benefit your fraternity if Daniel is elected to its Board of Trustees.

Within our international firm, the e-DAT practice group consists of multidisciplinary teams of attorneys, technical analysts, and other support staff dispersed among several of our offices. Through robust collaboration and communication, our teams leverage cutting-edge technologies and processes to assist clients in litigation and other proceedings and to resolve internal records management and information governance challenges. Because of the cross-disciplinary and complex nature of our work, the e-DAT group serves as an important resource for other attorneys in our firm and provides significant value to our clients. Daniel's demonstrated ability to efficiently and effectively manage team members with varied skill sets across the country seems particularly well-suited to Kappa Kappa Psi's Board of Trustees.

Daniel is also a thoughtful and skilled communicator. Whether presenting information to a judge during a hearing, speaking on legal technology issues for an audience of hundreds, or writing a chapter on electronic discovery risks, Daniel has a unique ability to explain complicated, technical, and nuanced topics in a way that facilitates understanding. Daniel's communication style has also proven very effective at facilitating cooperation and defusing tensions between opposing

parties and counsel during litigation discovery disputes. I am confident that Daniel's proven leadership and communication skills will be an asset within your fraternity's board of trustees.

Daniel has been an enthusiastic supporter of your fraternity, college band programs, and the arts in general since we first met. In light of his passion and respect for Kappa Kappa Psi, his professionalism, integrity, and outstanding leadership abilities, Daniel would be an outstanding trustee. I highly recommend his application for your consideration.

Should you have any questions or need further information, please do not hesitate to contact me at the number listed above.

Very truly yours,

Julie Anne Halter

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